

Investor Presentation April 2025









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Business Overview



Diversified revenue streams



State of the art operations



Stellar financial performance



Integrated solutions

40+ custom products and solutions

Serving clients in 25 countries in 8 regions globally

revenue recurring in 70%+ nature from long-term contracts

of total revenue generated by security solutions



10 +

industry certifications enabling partnerships with key identity eco-system players

High barriers to entry due to certification requirements, data privacy standards, and security standards

450+

Vehicle fleet serving the UAE

50 mn capacity to print cards



Revenue (FY24)

AED 701.2 Mn

11.0% YoY

CAGR FY20-FY24: 23%

EBITDA (FY24)

AED 190.6 Mn

11.6% YoY

27.2% Margin

CAGR FY20-FY24: 35%

Profit before tax (FY24)

AED 256.7 Mn

1 602.2% YoY

36.6% Margin

CAGR FY20-FY24: 80%

e7 Group is Entering its Next Growth Cycle





Established

E7 Group was established in 2006 in Abu Dhabi, UAE, as UPP



Tawzea by E7

Launched last mile logistics, distribution to strengthen UPP's value proposition



Secured a long-term exclusive strategic commercial printing contract with a UAE Government agency and international government client for secure printing



Launch of packaging segment

2022

Foray into sustainable packaging segment through in-house manufacturing capacity installation



Raised AED 1.1 Bn in total, AED 734 Mn through a successful PIPE transaction

Brand refresh

Brand refresh from UPP Group to



2014 2006

2016





2020

2021

Further organic growth

Listing on ADX

Became a listed company through a merger with ADC (SPAC)

Secured over AED 120 million in new contracts from clients in Latin America, Africa and the Middle East for identity management solutions

E7 Security (Formerly USP)

Launched security printing operations



International expansion

Secured long-term strategic contract with an international government client for secure printing of national IDs exclusively

Secured long-term strategic and exclusive secure printing contract with a UAE government branch in 2021

Maiden dividend of AED 147.1 million, representing 70% of annual distributable net profit, subject to shareholder approval

Portfolio of 40+ Custom Solutions Enabled by Client Centric Servicing to Advance Client's Business











- Delivering end-to-end secure identity solutions for fraud prevention and authentication
- 10+ industry security certifications, enabling partnerships with key identity ecosystem players
- Serve a diverse local and international clientele across banking, government, telecom, retail, hospitality and transport, delivering advanced security and personalization solutions

- We enhance clients' brand presence with sustainable packaging solutions, including custom designs, digital and sustainable packaging, labeling, prototypes, and samples.
- Our packaging offerings span folding cartons, labels, and paper cups, backed by the latest technology and expertise, while adhering to global packaging standards and rigorous quality control measures.
- We provide end-to-end printing solutions with one of the largest printing setups in the UAE, utilizing state-of-the-art infrastructure to meet clients' visual branding needs across various mediums.
- e7 Education provides innovative solutions and consultations to both governmental and private institutions in the UAE, positioning itself as the fastest-growing educational publisher with a vast, accurate database and strong partnerships across the region.
- Tawzea provides pan-UAE lastmile delivery with a fleet of over 450 vehicles, supported by an integrated omni-channel platform offering easy shipping, performance reports, and SMS/WhatsApp scheduling.
- The platform includes a secure systems for seamless order processing, allowing clients to create and track orders through a user-friendly portal.

Revenue: AED 344.6Mn

Contribution to revenue: 49.1%

Revenue: AED 32.7Mn

Contribution to revenue: 4.7%

Revenue: AED 243.7Mn

Contribution to revenue: 34.8%

Revenue: AED 80.1Mn

Contribution to revenue: 11.4%

e7 Group's Evaluation Criteria for Identifying and Executing M&A Opportunities





Market Position and Operating Segments

Operational Considerations

Investment Parameters



- Leading market player in identity solutions
- Long-term recurring revenue orderbook
- Complements e7 Security's strengths
- Leading industry solutions or significant market player across regions
- Synergy potential
- R&D and technology IP
- Management and technical team expertise

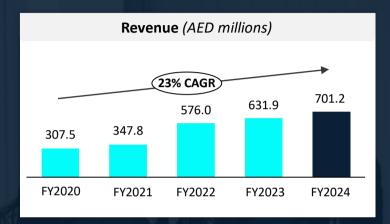


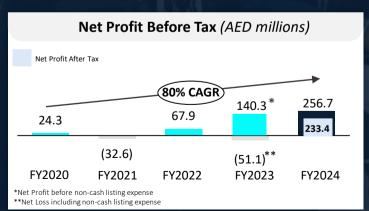
- Latest sustainable packaging solutions
- Leading industry certifications to service food and pharma sector
- Focus on GCC, Africa, Asia
- Niche, premium and sustainable products
- · Significant market share
- · Synergy potential
- Installed capacity and utilization
- Management team
- Quality of assets
- Targeting +12-15% IRRs on all inorganic growth opportunities (pre synergies)
- Outright acquisition, JV or Technical collaboration
- Industry benchmark multiples
- Controlling or full stake
- · Target family or PE owned
- · Mid size player, industry benchmark profitability

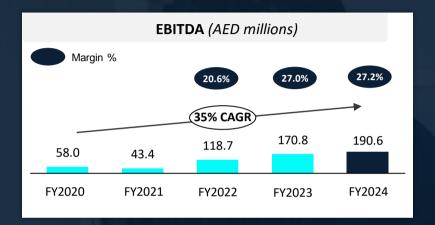
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Financial Highlights



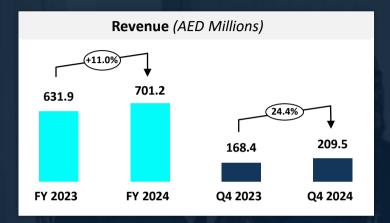


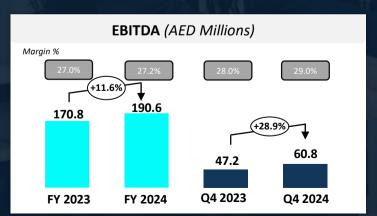


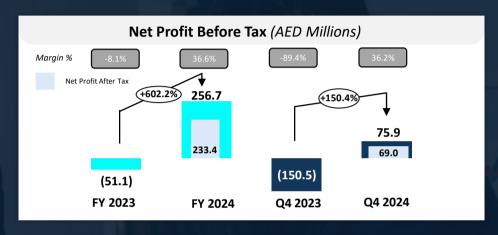


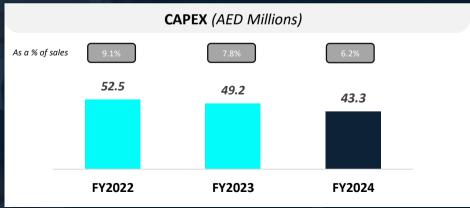
- Strong revenue growth since 2020, with a four-year CAGR of 23% over, driven by new client wins
- EBITDA has remained robust, with a CAGR of 35% over the last four years, supported by growing revenue from new contracts and ongoing operational efficiency initiatives
- Net profit before tax has increased at an 80% CAGR, with a six-fold YoY increase in 2024, with EPS also improving significantly in the year, with 2023 impacted by one off non-cash listing expense.
- Cash flow from operations improved in 2024 due to higher profits and e7's efforts in working capital management













Maiden Dividend Payment



- Proposed maiden dividend of AED 147.1 million, 70% of annual distributable net profit
- Subject to shareholders approval

Dividend Payout Factors



- Positive distributable net profits
- Availability of reserves & cash for future needs
- Economic conditions & market outlook

2025 Strategic Priorities

2025 Strategic Priorities: Turbocharge growth with a unified account management approach to deliver innovation and excellence in every solution



Strategic Pivot e7 has pivoted its value proposition to pursue an integrated account management approach focused on customer centricity, extracting synergies from operations to deliver innovation and excellence in every solution

1 Pursue accelerated revenue growth

- Leverage UAE's G2G partnerships to provide best in class E2E identity solutions through partnerships, acquisitions in focus markets: Middle East, Africa, LATAM, APAC
- Scale integrated educational solutions offering
- Diversify printing solutions business through new hybrid technologies and business models
- Accelerate packaging and logistics growth in target niche segments for profitable growth
- Focus on converting current pipeline of M&A opportunities

Strategic Priorities

2 Strengthen our capabilities

- Activate partnerships across value chain to deliver innovative solutions to clients
- ERP implementation and cloud migration to transform e7 into a data driven organization
- Strengthen and align areas of expertise through agile processes to maximize operational synergies
- Leverage cutting edge innovation, sustainable solutions via R&D partnerships

3 Organizational enablers

- Significant investments to attract experienced hires- Chief Commercial Officer, Chief Data and Technology Officer etc.
- New culture to enable teamwork, accountability and push towards results driven, synergies maximizing culture
- Continue momentum on Diversity and Emiratization to grow local talent into management positions

Thank You